

MOHAMED MAGZOUB MAHMOUD

SENIOR RISK MANAGER – PROJECTS & OPERATIONS

PMO & PORTFOLIO GOVERNANCE | ENTERPRISE RISK MANAGEMENT | PROGRAM & PROJECT LEADERSHIP | QUANTITATIVE ANALYSIS

Riyadh, Saudi Arabia | +966 56 763 1661 | alakadmohammed86@gmail.com | [LinkedIn](#)

PROFESSIONAL SUMMARY

Senior risk, PMO, and program management leader with nearly 14 years of progressive experience across mega events, entertainment destinations, infrastructure, utilities, and operations in Saudi Arabia. Proven record of building governance functions, leading complex cross-functional programs, and advising senior executives on portfolio risk, cost, schedule, performance, and strategic delivery. Currently leads project and operational risk governance across 8 business portfolios, approximately 10 permanent assets, and more than 60 annual events. Combines enterprise risk management, quantitative analysis, business analytics, financial insight, and engineering judgment to translate complex information into practical management decisions. Currently developing and pilot-testing a quantitative project risk intelligence model that integrates cost and schedule performance, financial exposure, historical trends, and early-warning indicators; Monte Carlo-based scenario analysis is being incorporated to strengthen future forecasting and decision-making under uncertainty.

AREAS OF EXPERTISE

- Enterprise & Portfolio Risk Management
- Quantitative Analysis & Decision Support
- Operational Resilience & Business Continuity
- Change Management & Adoption
- Financial & Commercial Analysis
- Strategic Planning & Execution
- Executive Reporting & Business Analytics
- Program & Project Leadership
- Cross-Functional Leadership
- Commercial, Contract & Vendor Governance
- Portfolio & Program Governance
- PMO Design & Transformation
- Budgeting, Cost Control & Forecasting
- Stakeholder & Client Management
- Mega Projects, Events & Asset Operations

EXPERIENCE

Senior Risk Manager – Projects & Operations

Sela | Riyadh, Saudi Arabia

Apr 2025 – Present

- Co-established Sela's Project & Operations Risk Management function and co-developed the enterprise Project & Portfolio Risk Management Framework with Alvarez & Marsal, aligning governance, assessment, response, escalation, monitoring, and reporting practices with ISO 31000 principles.
- Lead enterprise risk governance across 8 business portfolios, approximately 10 permanent assets, and more than 60 annual entertainment events, covering strategic, reputational, financial, operational, third-party, cyber security and technology, compliance, and health, safety, and security exposures.
- Operationalized a standardized enterprise risk methodology covering 8 Level-1 categories and 39 Level-2 subcategories, incorporating inherent and residual risk assessments, likelihood and impact criteria, quantitative ratings, heat maps, KRIs, response strategies, and escalation protocols.
- Direct weekly and monthly portfolio risk reviews; assessed more than 150 high-priority risks and facilitated and tracked response actions for over 130 risks during the function's first year.
- Develop executive dashboards, portfolio heat maps, top-risk reports, KRI monitoring, and trend analyses using Power BI and Excel to translate complex risk information into actionable management insights.
- Influenced senior leadership to approve preventive interventions and allocate targeted budgets before emerging risks developed into significant operational, financial, compliance, safety, or reputational issues, including actions related to HSE advisory support, pricing accuracy, and critical asset maintenance.
- Develop and pilot-test a quantitative project risk intelligence model integrating schedule and cost performance, financial exposure, historical trends, and early-warning indicators, with Monte Carlo-based scenario analysis under development to support future P50/P80 forecasting and decision-making under uncertainty.

Senior PMO Manager

Sela | Riyadh, Saudi Arabia

Sep 2023 – Mar 2025

- Provided PMO governance and executive assurance across multiple major programs, including Riyadh Season, the Esports World Cup, and Diriyah Season, covering more than 15 entertainment, sports, and exhibition projects.
- Directed up to 20 cross-functional stakeholders, resolving issues, aligning priorities, and managing conflicts.
- Provided PMO assurance over schedule, cost, international procurement, logistics dependencies, and executive escalation for high-profile international IP projects, including Harry Potter and Disney Castle.
- Produced executive reports for GEA, Ministry of Sport, Diriyah authorities, and Esports World Cup leadership.
- Coordinated governance and review workflows supporting the approval of more than SAR 2 billion in contractor and vendor invoices.
- Pioneered the use of Power BI within the PMO function to report schedule, cost, progress, risks, trends, and emerging delivery concerns.
- Co-developed the PMO framework, governance gates, portfolio reporting mechanisms, performance measures, selected RACI matrices, and SOPs, and contributed project and program management methodologies to strategic tenders.

PMO Manager

Sela | Riyadh, Saudi Arabia

Jul 2021 – Aug 2023

- Helped establish Sela's PMO foundations including governance processes, reporting structures, project controls, and dashboards.
- Supported development and launch of Boulevard City, coordinating stakeholders, commercial matters, and contractor performance.
- Led commercial and administrative closeout of contractor agreements valued at SAR 900M.
- Provided PMO governance for the Italian and Spanish Super Cups, WWE, Mike Tyson Gym, and Formula E.

Project Manager

SETE Energy Saudia for Industrial Projects Ltd | Saudi Arabia

Dec 2019 – Jun 2021

- Selected by a four-company consortium to manage delivery of the Farasan Island RO Plant and subsequently by the client to support recovery of the Al Lith RO Plant, with a combined value of approximately SAR 230 million.
- Managed the 2,000 m³/day Farasan Island RO Plant, valued at more than SAR 90 million, coordinating a project workforce of approximately 250 and more than six major contractors.
- Negotiated with Jazan Port to secure three ferry trips per week, each capable of transporting approximately 30 trailers, resolving a critical logistics constraint for internationally sourced equipment and materials.
- Completed the Farasan plant in approximately nine months against a 12-month plan through off-site fabrication and preassembly.
- Supported recovery of the 10,000 m³/day Al Lith RO Plant, valued at approximately SAR 140 million, aligning contractors and consultants around corrective actions and completion priorities.

MEP Project Manager

SETE Energy Saudia for Industrial Projects Ltd | Saudi Arabia

Sep 2019 – Nov 2019

- Led the full MEP scope for the Farasan Island RO Plant, valued at more than SAR 90 million.
- Coordinated the installation, inspection, and testing of pumps, transformers, switchgear, control systems, chemical packages, GRP and super-duplex piping, and marine pipelines.
- Promoted to Project Manager within three months based on leadership of the project's most critical electromechanical workstream and strong coordination, problem-solving, and delivery performance.

MEP Project Manager

Integrated Roots Co | Jeddah, Saudi Arabia

Dec 2013 – Aug 2019

- Led multidisciplinary MEP delivery for a mission-critical 70.4 MW emergency power-generation facility at King Abdulaziz International Airport, including the installation, testing, commissioning, client acceptance, and final handover of 16 medium-voltage Caterpillar diesel generators and associated systems.
- Managed an MEP construction scope valued at approximately SAR 45 million, excluding the generators and major electrical equipment, applying quantity analysis, material takeoffs, design reviews, and procurement forecasting to support cost and schedule decisions.
- Managed approximately SAR 10 million in change orders and achieved approximately SAR 1 million in savings by sourcing specialized materials directly from Canada and securing consultant approval for technically compliant locally manufactured alternatives.
- Supervised the MEP scope of a 1,000 m³/day SWRO desalination plant at King Abdulaziz University for Kindasa, valued at approximately SAR 8 million.
- Contributed to approximately 15 major tenders through technical solution selection, quantity analysis, supplier quotations, and price negotiations, supporting successful bids including the Kindasa desalination plant.

Mechanical Project Engineer

Speed House | Saudi Arabia

Dec 2012 – Dec 2013

- Supported mechanical works for Jabal Omar Phase 1 and King Abdullah Financial District.
- Supervised approximately 40 workers and site supervisors in the installation and testing of 12 large-capacity GRP water tanks serving Hilton and Marriott properties, while coordinating imported components and technical training with the Korean manufacturer.

EDUCATION

HARVARD BUSINESS SCHOOL ONLINE

Credential of Readiness (CRe) — Business Analytics, Economics for Managers, and Financial Accounting
Boston, Massachusetts, USA | Jul 2025

Sudan University of Science and Technology

BACHELOR OF ENGINEERING, MECHANICAL ENGINEERING (PRODUCTION)
Khartoum, Sudan | 2005–2011

World Education Services (WES) evaluation: U.S. equivalency of a bachelor’s degree from a regionally accredited institution.

PROFESSIONAL CERTIFICATIONS

PMO Certified Professional (PMI-PMOCP)™	Project Management Institute	2025
Auditing Risks and Controls for Property and Event Management	LEORON Institute	2025
PMO Certified Practitioner (PMO-CP)®	Project Management Institute	2024
Program Management Professional (PgMP)®	Project Management Institute	2024
Financial Analysis Fundamentals	Corporate Finance Institute	2024
P3O® Foundation Certificate in Portfolio, Programme and Project Offices	PeopleCert / AXELOS	2022
PMI Agile Certified Practitioner (PMI-ACP)®	Project Management Institute	2022
Project Management Professional (PMP)®	Project Management Institute	2019
Occupational Safety and Health Manager	OSHAcademy	2014

PROFESSIONAL MEMBERSHIPS

- Saudi Council of Engineers
- Project Management Institute

LANGUAGES

Arabic: Native | English: Fluent

TECHNICAL TOOLS

Power BI | Microsoft Excel | Smartsheet | Microsoft Visio | Microsoft PowerPoint